

The days when IT managed monolithic, infrequently modified systems are long gone:

The pace of innovation has dramatically accelerated, and security teams struggle to keep up.

Trust needs to move at the speed of business.







**Matt Sharp CISO** 

- Served for 10+ years as a strategic advisor to CISOs of Fortune 500 and global institutions
- Former Head of Global Security at Crocs
- Certified Cloud Security Professional (CSSP)
- AWS Certified Solutions Architect -**Associate**

We design, build, automate, and manage enterprise AWS clouds.





**Cloud Migration** 

**Cloud Automation** 





24/7 Management

**Cloud Security** 



How many in the room are business / developers / operations / security?



How many of you relate to the observation that security may be a bottleneck in the DevOps process?

# Failing to Keep Pace – A Case Study

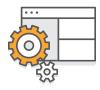


## Financial Services Company

**Business Drivers:** Agility and Cost



1. Security is late to the table



2. Tools invalidate business hypothesis



3. Team is unable to automate

# Failing to Keep Pace – A Case Study



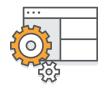
## Financial Services Company

**Business Drivers:** Agility and Cost



1. Security is late to the table

Cultural Adjustments



2. Tools invalidate business hypothesis

**Evaluate Tooling Assumptions** 



3. Team is unable to automate

Skills / Team Composition and Tools

# 1. Security Late to the Table



**Solution**: Adjust cultural mindset of both Security and DevOps teams.

- Apply a business-oriented filter
- Re-evaluate the staffing model how does this fit with 2 pizza teams?
- Read Phoenix Project, DevOps Handbook and/or Visible Ops Security

**Security** 

- Engage the security team early (so they can think & plan)
- Encourage skills development / engage security in hackathon
- Offer to help build automation
- Appreciate staffing challenges

**DevOps** 

### 2. Tools Invalidate Business Goals



**Solution**: Re-evaluate existing tooling assumptions.

#### **All Security Tools Must:**

- Scale up / down economically
- Integrate with automation (i.e., Puppet, AWS CloudFormation)
- Congruent with existing security
- Support the business assumptions
- Independently evaluated for the cloud (AWS Security Competency)
- API support

- Automation can provide assurances educate your auditors
- Seek first to understand you will always have the advantage resulting from information asymmetry
- DevOps look at the API

Security **DevOps** 

https://aws.amazon.com/security/partner-solutions/

### 3. Team is Unable to Automate



**Solution**: Change staffing structure and prioritize development to automate.

#### **Embed Security in DevOps**

- Centralized Security vs. **Special Ops Security** 
  - o Centralized must have dev skills
  - Special Ops can influence development to create automation

#### **Embed DevOps in Security**

- Automation / Scripting
  - Use native AWS tools
  - Use automation whenever possible
  - o Security needs skills to write **AWS Lambda functions** (Python / Java / C#)

Security **DevOps** 

https://aws.amazon.com/waf/

# Security Automation: Components



Feature	Tool
Security Groups	CloudFormation
Network ACL (Firewall)	CloudFormation
Subnet Sizing	CloudFormation
Naming	CloudFormation, Configuration Management
Authentication	Configuration Management
Encryption	CloudFormation (S3), Configuration Management
Anti-Virus	Configuration Management
Hosts/Users	Configuration Management
Software Versions	Configuration Management
Log Shipping / Aggregator	Configuration Management





Trust needs to move at the speed of business



**Automation is** the key



**Security & DevOps must** collaborate to get there



**Shortcut the evolution** - engage Logicworks!

**Questions?** 



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